## Interim Results

For the six months ended June 30, 2011

## Samssonite

## Agenda

© Business and Financial Highlights

- Business Overview

๑ Financial Overview

- Concluding Remarks


## Business Highlights in 1H 2011

© Significant sales and profit growth across all regions
© Growth driven by

- Strength of Brand
- Innovative Product Offerings Tailored to Local Markets
- Extensive Global Distribution and adding new Points of Sale
© Strong and Targeted Advertising and Promotion Investment
© Expansion of Business and Casual products across all regions
- Tight cost control delivering operating leverage


## Financial Highlights in 1H 2011



## Business Overview

## Examples of Best Sellers



## Points of Sale Expansion

## Points of Sale



## Commentary

- Asia added 253 points of sale or $64 \%$ of the total additions during the first six months of 2011. The POS were added primarily in Greater China (54) and India (176)
- Of the 49 points of sale added in Retail, 44 points of sale were added in Asia as part of the Retail expansion, mostly in India and China
- North America increased by 158 points of sale, driven by expansion into casual market


## Strong and Targeted Advertising and Promotion Investment



## Marketing \& Advertising



## Marketing \& Advertising



## Marketing \& Advertising



Samsscite

## Continued Expansion of Business and Casual Products Across all Regions



## Financial Overview

## Financial Highlights in 1H 2011

## Excluding Lacoste and Timberland*



## Commentary

- Sales and profit growth across all regions. Asia sales increased 56.2\% year-on-year
- Anticipated 1 H 11 gross margin decrease due to rising commodity prices and labor cost was in line with expectations
- 1H11 Adjusted EBITDA margin increased compared to 1 H 10 due to effective cost management despite additional investment in marketing

[^0]
## Strong Sales Growth in Each Region



## Commentary

- Growth across all regions driven by strong advertising campaigns and meeting consumer preferences with existing and new products
© The growth in Asia was led by China, South Korea and India with net sales increase of $56 \%, 71 \%$ and $53 \%$, respectively
- Increase in Europe led by France and Germany, with net sales growth of $41 \%$ and 44\%, respectively
© North America retail comps and wholesale shipments increased by over 30\% year-on-year
- Latin America net sales increased by $34 \%$ with Brazil up by $59 \%$


## Sales Growth by Brand

## Net Sales Growth by Brand



## Commentary

- Strong sales growth from both Samsonite and American Tourister brands
- American Tourister growth primarily
driven by Asia with growth of US\$38.4 million or $91 \%$ in Asia
- Lacoste and Timberland licenses terminated at the end of 2010. Sales of remaining product into 2011


## Sales Growth by Product Category



## Strong Sales Growth Across Key Markets

## Sales Growth by Key Markets



## Significant Opportunities in Emerging Markets

Sales Growth by Emerging Markets


## Asia Results - remains the fastest growing and most profitable region



## Europe Results - robust growth and improved profitability

## Europe



Adjusted EBITDA


Growth excluding Lacoste \& Timberland

## Commentary

- Overall increases a result of continued marketing campaigns for existing and new products, which includes continued success of our flagship hardside and softside product lines: Cosmolite and B-lite
- Net sales up by 23.1\% but Adjusted EBITDA up by only $7.7 \%$. Excluding the impact of Lacoste and Timberland, revenue and EBITDA would have increased by $34.6 \%$ by $37.2 \%$, respectively
- Adjusted EBITDA Margin for 1H11 down 220bp compared to 1 H 10 due to the termination of the Lacoste and Timberland licensing agreements.

Excluding this impact, EBITDA margin increased by 30bp 1H11 compared to 1H10

## Europe Results

## Europe (Euros)



## Commentary

- Overall increases a result of continued marketing campaigns for existing and new products, which includes continued success of our flagship hardside and softside product lines: Cosmolite and B-lite
- Net sales up by $15.4 \%$ but Adjusted EBITDA down by $0.4 \%$. Excluding the impact of Lacoste and Timberland, revenue and EBITDA would have increased by $26.1 \%$ by $29.5 \%$, respectively
- Adjusted EBITDA Margin for 1H11 down 230bp compared to 1 H 10 due to the termination of the Lacoste and Timberland licensing agreements.
Excluding this impact, EBITDA margin was unchanged 1 H 11 compared to 1H10


## North America - significant growth and profitability



## Latin America - strong growth and profitability

## Latin America



## Commentary

- The increase in sales was driven by the successful expansion of the Chilean brand Xtrem and further market penetration of the Samsonite brand
- 1H 2011 Latin America sales generated strong growth in the bottom line as margins were well managed and effective management of SG\&A which decreased as a percentage of sales.


## Financial Trends to 1H 2011

Excluding Lacoste and Timberland ${ }^{(1)}$



Adjusted EBITDA


Adjusted Net Income

${ }^{(1)}$ Adjusted for the termination of the Lacoste and Timberland licensing agreements
${ }^{(2)}$ The decrease in Adjusted Net Income for 2H 2010 is largely due to a translation loss of US $\$ 8.8$ million for a non-US dollar denominated intercompany loan. In 1H 2010, this translation resulted in a gain of US $\$ 15.9$ million and an US $\$ 8.3$ million loss for 1H 2011. Excluding these impacts, Adjusted Net Income would be US $\$ 30.1$ million, US $\$ 49.3$ million and US $\$ 73.6$ million for 1 H 2010, 2H 2010 and 1H 2011 respectively. This intercompany loan was settled in June 2011.

* Adjusted EBITDA Margin


## IPO Recap - Shareholding Structure

## Post-IPO Shareholding Structure (Post Greenshoe)


© Company sold 121.1 million new shares in the IPO; existing shareholders sold 574.8 million shares after exercise of Greenshoe

↔Gross proceeds to the Company were HK $\$ 1,755.9$ million (US $\$ 225.3$ million)
© Net proceeds plus cash on hand used by the Company to repay term debt and preference shares

## Results Highlights - Balance sheet key items comparison

| (US\$ MM) | 31 Dec <br> 2010 | $\begin{array}{r} 30 \text { Jun } \\ 2011 \end{array}$ | Change | Commentary |
| :---: | :---: | :---: | :---: | :---: |
| Non-Current Assets | 942.5 | 946.7 | 4.2 | - Gross IPO proceeds of US\$225.3 million plus existing cash on-hand used to repay loan notes, former senior credit facility, former term loan facility and IPO expenses |
| Trade and other receivables, net | 146.1 | 182.7 | 36.6 |  |
| Inventories, net | 222.7 | 276.1 | 53.4 |  |
| Cash and cash equivalents | 285.8 | 101.8 | (184.0) | - Inventory increased as a result of new product introductions and maintaining higher service levels to support sales growth |
| Total Assets | \$1,665.0 | \$1,567.0 | (98.0) |  |
| Trade and other payables | 330.5 | 336.6 | 6.1 |  |
| Total borrowings | 258.7 | 18.1 | (240.6) |  |
| Total Equity | 762.9 | 899.8 | 136.9 |  |
| Total Equity and Liabilities | \$1,665.0 | \$1,567.0 | (98.0) |  |
| Total Net Cash (Debt) | \$27.1 | \$83.7 | 56.7 |  |

## Working Capital

## Working Capital (US\$MM)

|  | December | June | chg | \% Chg |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | 2011 | $2010-2011$ | $2010-2011$ |  |

## Working Capital Items

| Inventories | 222.7 | 276.1 | 53.4 | $24.0 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Trade and Other Receivables | 146.1 | 182.7 | 36.6 | $25.1 \%$ |
| Trade Payables | 225.9 | 214.7 | $(11.2)$ | $(5.0) \%$ |
| Net Working Capital | $\mathbf{1 4 2 . 9}$ | $\mathbf{2 4 4 . 1}$ | $\mathbf{1 0 1 . 1}$ | $\mathbf{7 0 . 7 \%}$ |
| \% of Net Sales | $\mathbf{1 1 . 8 \%}$ | $\mathbf{1 7 . 4 \%}$ |  |  |


| Turnover days |  |  |
| :--- | ---: | ---: |
| Inventory days | 155 | 151 |
| Trade and Other Receivables Days | 44 | 45 |
| Trade Payables Days | 157 | 117 |
| Net Working Capital Days | $\mathbf{4 2}$ | $\mathbf{7 9}$ |

## Commentary

- Net working capital targeted at an efficient level of approximately $14 \%$ of net sales
- Accounts Receivable growth in line with sales growth
- Anticipated increase in inventory to:
- Support new product introductions

๑ Increase the availability of existing products leading to higher customer service levels

- We expect to improve our inventory efficiency in the second half of the year
- De-stocked in 2009/2010
- Now re-stocked with best sellers supporting high sales growth
- Expect inventory days to come down in 2H 2011


## Capital Expenditure - on plan

## Capital Expenditure

| (US\$ MM) | $\mathbf{1 H 1 0}$ | $\mathbf{1 H 1 1}$ |
| :--- | :---: | :---: |
| Product Development / R\&D/ Supply | 3.0 | $6.8{ }^{(1)}$ |
| Retail | 2.4 | 4.9 |
| (2) |  |  |
| Other | 3.7 | 3.1 |
| (3) |  |  |

## Commentary

1. Includes a total of US $\$ 4.8$ million for expansion of Curv Production Capacity and Production Facility in Hungary
2. Includes US $\$ 1.3$ million Retail expansion and remodel in Europe and $\$ 2.7$ million Retail expansion and remodel in Asia
3. Includes US\$2.0 million in Information Services

## Concluding Remarks

## Concluding Remarks - $1^{\text {st }}$ Half 2011 Strategic Review

- All regions and key company metrics showed considerable growth. Brand, categories and channels all experienced growth in 1H 2011 vs. 1H 2010
© Net sales growth of $40.8 \%{ }^{(1)}$ to US\$744 million
© Adjusted EBITDA growth of $62.0 \%{ }^{(1)}$ to US\$118 million
G Adjusted net income growth of US\$19.3 million ${ }^{(1)}$ or $41.9 \%{ }^{(1)}$ to US\$67 million
© Continued focus on product innovation with strong investment in marketing and
Points of Sales roll-out
( 1H 2011 Advertising and Promotion spend was US\$60.4 million, up 39.5\% over 1H 2010
© Added net 393 points of sale, including 253 points in Asia or 64\% of total
G 1H 2011 capital expenditure focused on Curv Production Capacity and POS expansion


## Concluding Remarks - 2nd Half 2011 Strategic Plan

$\omega$ Continued execution of growth strategy
© Maintain high level of A\&P investment to enhance brand equity and awareness
© Continued regional introduction of innovative products
© Business and Casual - maintain course: continued steady execution of growth strategy
© Focus on growth of sub-brands such as Samsonite Black Label, Samsonite Red and AT
© Continued growth in points of sale
s Target to continue delivering top-line growth while maintaining gross margins and growing Adjusted EBITDA margins

## Appendix

## Samsonite Historical - $1^{\text {st }}$ Half Financials

## Key Financials (US\$MM)

|  | 1H 2010 | 1H 2011 | $\begin{gathered} \text { 2010-2011 } \\ \text { Growth } \end{gathered}$ | Growth - Adjusted for Lacoste \& Timberland |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 553 | 744 | 34.5\% | 40.8\% |
| \% Growth | 14.9\% | 34.5\% |  |  |
| Gross Profit | 311 | 410 | 31.8\% | 38.1\% |
| \% Margin | 56.2\%) | 55.1\% |  |  |
| Adjusted EBITDA | 84 | 118 | 40.1\% | 62.0\% |
| \% Margin | 15.2\%) | 15.8\% |  |  |
| Adjusted EBITDA excl. Lacoste \& Timberland | 72 | 116 | 62.0\% |  |
| \% Margin | (13.6\%) | 15.7\% |  |  |
| Adjusted Net Income | 55 | 67 | 20.6\% | 41.9\% |
| \% of Net Sales | 10.0\% | 9.0\% |  |  |

## Revenue by Region - $1^{\text {st }}$ Half Results

Net Sales by Region (US\$MM)

|  | 1 H 2010 | 1 H 2011 | Y-o-Y Growth \% <br> $2010-2011$ | Growth - Adjusted for <br> Lacoste \& Timberland |
| :--- | :---: | :---: | :---: | :---: |
| Region | 178.3 | 267.6 | $50.1 \%$ | $56.2 \%$ |
| Asia | 183.3 | 225.7 | $23.1 \%$ | $34.6 \%$ |
| Europe | 141.6 | 186.8 | $31.9 \%$ | $33.3 \%$ |
| North America | 43.3 | 58.2 | $34.3 \%$ | $36.1 \%$ |
| Latin America | 6.3 | 5.5 | $(12.0) \%$ |  |
| Corporate ${ }^{(1)}$ | 552.9 | $\mathbf{7 4 3 . 8}$ | $\mathbf{3 4 . 5 \%}$ |  |
| Reported Net Sales | 27.8 | 4.3 | $\mathbf{( 8 4 . 5 \% )}$ |  |
| Lacoste \& Timberland ${ }^{(2)}$ | $\mathbf{5 2 5 . 1}$ | $\mathbf{7 3 9 . 5}$ | $\mathbf{4 0 . 8 \%}$ |  |
| Net Sales (excl. L\&T) |  |  |  |  |

(1) Royalties received at Group level from licensing agreements with third parties
(2) Lacoste and Timberland licensing agreements no longer active after December 2010

## Adjusted EBITDA by Region - $1^{\text {st }}$ Half Results

## Adjusted EBITDA by Region (US\$MM)

|  | 1H2010 |  | 1H 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Adjusted EBITDA | \% Margin | Adjusted EBITDA | \% Margin |  |
| Region |  |  |  |  | EBITDA percentage dropped from prio <br> ear a pult of the timing of additio |
| Asia | 34.5 | 19.3\% | 48.7 | 18.2\% | regional adverising spend |
| Europe | 31.5 | 17.2\% | 33.9 | 15.0\% |  |
| North America | 16.5 | 11.7\% | 31.0 | 16.6\% | EBITDA percentage dropped from prior year primarily as a result of the termination of the Lacoste and Timberland licensing agreements <br> Lacoste and Timberland licensing agreements |
| Latin America | 7.3 | 16.8\% | 10.4 | 17.9\% |  |
| Corporate ${ }^{(1)}$ | (5.7) |  | (6.1) |  |  |
| Adjusted EBITDA | 84.1 | 15.2\% | 117.9 | 15.8\% |  |
| L\&T Contribution Adjustment ${ }^{(2)}$ | (12.5) |  | (1.9) |  |  |
| Adjusted EBITDA (excl. L\&T) | 71.6 | 13.6\% | 116.0 | 15.7\% |  |

## Powerful Global Distribution Platform

## Breakdown of Global Points of Sale

As of June 30, 2011

(1) Primarily consists of Company-operated shop-in-shop points of sale

## Gross Profit Margin by Region



[^1]
## Distribution, General and Administrative Expenses

## Distribution and G\&A Expenses 1H 2011

US\$MM


## Asia dashboard

Net Sales by Country (1H2011) ${ }^{(1)}$

| Country | \% of Group | Growth <br> Rate (\%) | US\$MM | Asia \% |
| :--- | :---: | :---: | :---: | :---: |
| China | $56 \%$ | 63 | 24 | 8 |
| Hong Kong | $8 \%$ | 22 | 2 |  |
| Taiwan | $65 \%$ | 6 | Gre |  |
| India | $53 \%$ | 55 | 21 |  |
| South Korea | $71 \%$ | 48 | 18 |  |
| Japan | $52 \%$ | 22 | 8 |  |
| Other ${ }^{(2)}$ | $44 \%$ | 52 | 19 |  |
| Total Net Sales | $36^{(4)}$ |  | $\mathbf{2 6 8}$ | 100 |
| Adjusted EBITDA | $39^{(4)}$ |  | $\mathbf{4 9}$ | $-\mathbf{1 8}$ |
| Number of PoS |  |  | $\mathbf{5 , 4 9 2}$ | - |

Net Sales by Brand (1H 2011) Net Sales by Channel (1H 2011)


Samsonite


Wholesale
(1) The geographic location of our sales reflects the country from which our products were sold and does not necessarily indicate the country in which our end-consumers are actually located
(2) Includes Australia, UAE and Other Asian countries
(3) Regional adjusted EBITDA margin
(4) Calculated as a \% of total excluding proportion of net sales and Adjusted EBITDA attributable to the corporate segment in 2011

## Europe dashboard

Net Sales by Country (1H2011)(1)

| Country | \% of Group | Growth <br> Rate (\%) | US\$MM | Europe \% |
| :--- | :---: | :---: | :---: | :---: |
| Italy | $21 \%(4)$ | 32 | 14 |  |
| France | $41 \%$ | 30 | 13 |  |
| Germany | $44 \%$ | 29 | 13 |  |
| Belgium | $14 \%$ | 26 | 12 |  |
| Spain | $17 \%$ | 23 | 10 |  |
| Other | $28 \%$ | 86 | 38 |  |
| Total Net Sales | $31^{(3)}$ |  | $\mathbf{2 2 6}$ | 100 |
| Adjusted EBITDA | $27^{(3)}$ |  | $\mathbf{3 4}$ | $\mathbf{C l}^{-15}$ |
| Number of PoS |  |  | $\mathbf{7 , 1 3 6}$ | - |

Net Sales by Brand (1H 2011) Net Sales by Channel (1H 2011)


Samsonite


Wholesale
(1) The geographic location of our sales reflects the country from which our products were sold and does not necessarily indicate the country in which our end-consumers are actually located
(2) Regional adjusted EBITDA margin
(3) Calculated as a \% of total excluding proportion of net sales and Adjusted EBITDA attributable to the corporate segment in 2011
(4) Italy excludes Lacoste and Timberland

## North America dashboard

Net Sales by Country (1H 2011) ${ }^{(1)}$

| Country | \% of Group | Growth Rate <br> $(\%)$ | US\$MM |
| :--- | :---: | :---: | :---: |
| United States |  | 174 |  |
| Canada | $25^{(3)}$ | $31 \%$ | 13 |
| Total Net Sales | $25^{(3)}$ | $50 \%$ | 187 |
| Adjusted EBITDA |  |  | $\mathbf{3 1}(\underline{17 \%(2)}$, |
| Number of PoS |  | 21,309 |  |

Net Sales by Brand (1H 2011)


Net Sales by Channel (1H2011)

(1) The geographic location of our sales reflects the country from which our products were sold and does not necessarily indicate the country in which our end-consumers are actually located
(2) Regional adjusted EBITDA margin
(3) Calculated as a \% of total excluding the proportion of net sales and Adjusted EBITDA attributable to the corporate segment in 2011

## Latin America dashboard

Net Sales by Country (1H2011) ${ }^{(1)}$

| Countries | \% of Group | Growth <br> Rate (\%) | US\$MM | LA \% |
| :--- | :---: | :---: | :---: | :---: |
| Chile | $35 \%$ | 29 | 50 |  |
| Mexico ${ }^{(2)}$ | $32 \%$ | 16 | 28 |  |
| Argentina | $20 \%$ | 8 | 14 |  |
| Brazil ${ }^{(3)}$ | $59 \%$ | 4 | 7 |  |
| Other ${ }^{(4)}$ |  | - | 1 | 1 |
| Total Net Sales | $8^{(6)}$ |  | $\mathbf{5 8}$ | 100 |
| Adjusted EBITDA | $8^{(6)}$ |  | $\mathbf{1 0}$ | $\mathbf{C l}^{(10} \mathbf{1 8}^{(5)}$; |
| Number of PoS |  |  | $\mathbf{3 , 5 7 4}$ | - |

Net Sales by Brand (1H 2011) Net Sales by Channel (1H 2011)

(1) The geographic location of our sales reflects the country from which our products were sold and does not necessarily indicate the country in which our end-consumers are actually located
(2) Primarily Mexico, and includes Central America, the Caribbean and Andean countries
(3) The net sales figure for Brazil in 2011 includes net sales attributable to sales made in Brazil to third party distributors
(4) The net sales figure for Other primarily represents sales made through our distribution center in Uruguay and does not include net sales attributable to sales made in Brazil to third party distributors
(5) Regional adjusted EBITDA margin
(6) Calculated as a \% of total excluding proportion of net sales and Adjusted EBITDA attributable to the corporate segment in 2011
(7) Other consists primarily of sales of Saxoline and Xtrem in Chile

Financial Trends to 1H 2011



Gross Margin

Adjusted EBITDA


Adjusted Net Income


[^2]
## Net Income Normalization Adjustments

Adjusted Net Income (US\$MM)

|  | FY2010 | 1H 2010 | 1H 2011 |
| :---: | :---: | :---: | :---: |
| Reported Net Profit/(Loss) | 366.8 | 36.3 | 24.8 |
| Minority Interest | (11.8) | (5.6) | (8.4) |
| Profit/(Loss) Attributable to Equity Holders | 355.0 | 30.7 | 16.4 |
| Impairment/(Reversal of impairment) of intangible assets and fixed assets | (379.8) | 0.1 | - |
| D\&A not recognized on impaired assets | (17.1) | (8.8) | - |
| Restructuring charges (reversals) | 4.3 | 3.4 | (0.9) |
| Non-cash adjustments | 17.3 | 10.4 | 8.3 |
| Total Term/ABL Debt related expenses | 22.3 | 27.3 | 23.2 |
| IPO Transaction Costs | - | - | 24.8 |
| Tax Adjustment | 103.6 | (7.8) | (5.1) |
| Adjusted Net Income | 105.6 | 55.3 | 66.7 |
| Adjusted Net Income (excluding Lacoste \& Timberland) | 84.1 | 46.0 | 65.3 |


[^0]:    * Adjusted for the termination of the Lacoste and Timberland licensing agreements

[^1]:    (1) Total Group including Corporate

[^2]:    * Adjusted EBITDA Margin

